Mount Vernon Avenue Area Plan

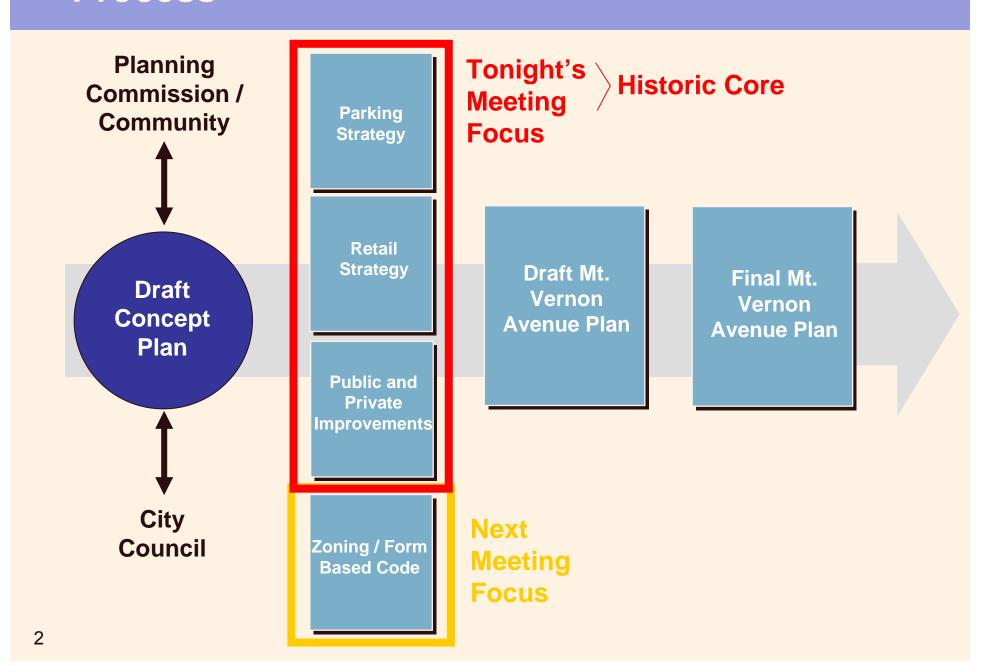
City of Alexandria

March 24, 2004

EDAW

in association with: Erhenkrantz Eckstut and Kuhns Architects Kimley Horn Associates Odermatt Group

Process

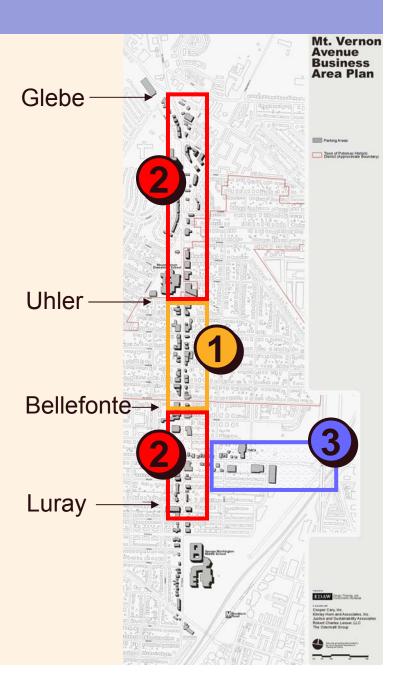




The Draft Plan

Draft Plan Focus Areas

- Protect and Enhance the Historic Retail Core (Uhler to Bellefonte)
- Capitalize on Infill
 Development and Extend
 Streetscape Improvements
 South to Luray
- Plan the Long-term Improvements to the Monroe Gateway (link with Potomac Yard and Rt. 1 Bridge Improvements)

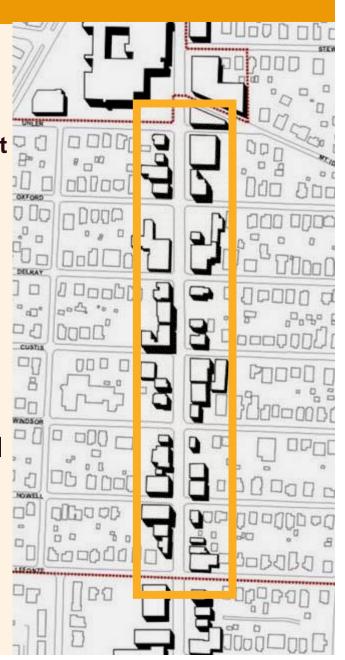




Focus Area 1: Protect and Enhance Historic Retail Core

1. Protect and Enhance Historic Retail Core

- ► Emphasize retail on the 1st Floor
 - » Limit office & residential on ground floor
 - » Limit frontage of personal services and financial uses (maximum of 30' of storefront length)
 - » Establish a local team approach to market Avenue to desired retail businesses
- ► Facilitate compatible infill development
 - » Permit modest increase in development
 - » Ensure protection of adjacent residential
 - » Encourage residential on upper floors
- ► Facilitate streetscape improvements and façade enhancements
- Implement a coordinated parking strategy



1. Protect and Enhance Historic Retail Core

- ► Permit modest increase in development with performance goals
 - » Retain existing historic buildings
 - » Maintain historic character and scale
 - » Provide open space or contribute an in-kind payment for neighborhood open space improvements
 - » Protect residential neighborhood
 - » Allow parking to be accommodated on site or through participation in a coordinated parking strategy
- ► Encourage minimum of 2 stories to create a Main Street scale







The Planning Issues

- A. Infill Development
- B. Parking
- C. Retail Strategy
- D. Public and Private Improvements

What do we want to achieve?

- » Allow modest increases in development with new uses to support the neighborhood
- » Maintain the historic buildings and district character
- » Enhance the Avenue's scale and "Main Street" character
- » Minimize the impact on the residential neighborhood





How do we achieve the objective?

- ► Allow modest increases over what is allowed under the current zoning when certain performance standards are met
- ► Performance standards include assuring that:
 - » Existing historic buildings are retained
 - » Proposed land uses are appropriate to the neighborhood
 - » Historic character and scale of the Avenue is maintained
 - » Impacts on residential neighborhood are mitigated
 - » Parking meets the requirements of the Plan



Performance Standards

- Existing historic buildings are retained
 - » Update National Register listing of historic buildings
 - » Encourage use of tax credits for rehabilitation and improvements
- Proposed land uses are appropriate to the neighborhood
 - » Ground floor uses facing the street must be occupied by retail uses
 - » Office uses must be located at the rear of the buildings on the ground floor or located on upper floors
 - » New personal services uses (i.e. dry cleaners and hair salons) limited to a storefront width of more than 30 feet
 - » Residential use not allowed on the ground level within the core area, but encouraged on floors above the ground floor



Performance Standards

- ► Historic character and scale of the Avenue is maintained
 - » Current FAR criteria do not provide adequate guidance to the private sector or the City
 - » Use "form based" code rather than FAR to define the scale and character of new construction



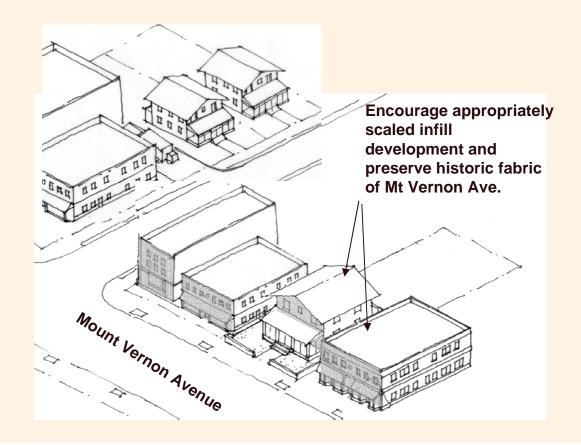


While appearing to be in context with the street, all of these buildings exceed the allowable .75



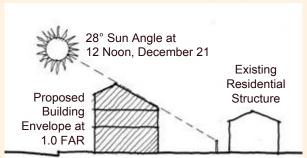
Performance Standards

- ► Historic character and scale of the Avenue is maintained
 - » Use a <u>form based</u> regulatory approach which describes the characteristics of the desired "streetwall" and the "envelope" of the building



Performance Standards

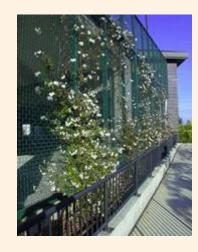
► Impacts on residential are mitigated



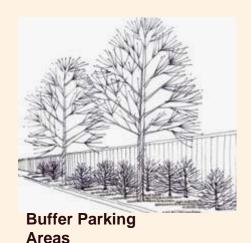
Privacy and shadow control through the use of development planes



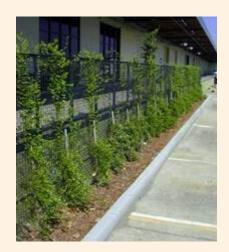
Visual buffering with walls, fences and landscaping



Screen parking garages or other service uses



Freestanding Fence with Vines







Performance Standards

- ► Parking meets the requirements of the Plan
 - » New development must provide parking as determined in the Plan. The parking requirements influenced by:
 - A walking neighborhood
 - > Transit availability
 - Results of a "parking utilization" analysis to determine the utilization of the existing parking
 - > Potential for jointly sharing existing private parking





Use a Multi-modal strategy to support and enhance the pedestrian-oriented nature of the Avenue and the neighborhood to include:

- **►** Transit
- ▶ Walking/Bicycling
- ► Parking

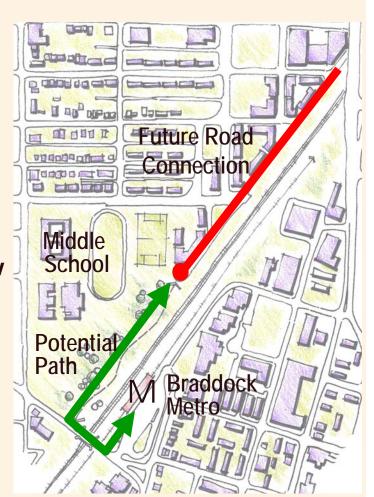






Encourage greater use and availability of transit by:

- ► Enhancing existing bus stops with benches, shelters, and schedules
- Promoting transit as a way to get to the Avenue
- ► Providing DASH service along Avenue
 - » Contingent on construction of bus maintenance facility and purchase of new buses (anticipated completion 2008)
 - » Provide new cross-town routes to connect Avenue with other neighborhoods
 - » Provide loop service to Potomac Yard
- Providing better pedestrian connections to the Braddock Road Metro Station
 - » Work with the School Board to formalize a safe, accessible path for pedestrians and students



Walking/Bicycling

- Encourage walking and bicycling by providing streetscape and lighting improvements
 - » Improve pedestrian crossings
 - » Provide bicycle racks
- ► Consider elimination of the four-lane roadway width on the Avenue north of Commonwealth Avenue and provide a two lane roadway with on-street parking north to Glebe Road
- ► Ensure that infill and new development prioritize the pedestrian over the automobile as recommended by the Plan

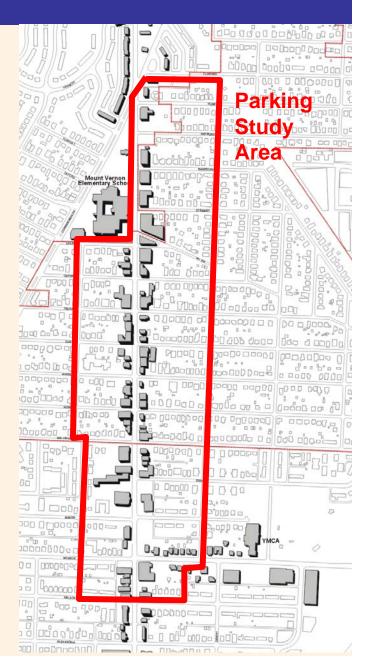






Parking

- Current Parking Utilization and Demand
 - » 459 total spaces (on Avenue, select private lots, residential streets within one block of Avenue)
 - > 82 spaces on Avenue and 197 on selected lots (279 total)
 - » 40-70% parking in historic core occupied
 - » 140-262 unused spaces in core depending on day/time
 - > 40-70% unused spaces located in private lots
- ► Future Parking Utilization and Increases in Density (FAR) at .75, 1.0
 - » Increase development to achieve .75 FAR results in need for 372 spaces
 - » Increase development to achieve 1.0 FAR results in need for 687 spaces
 - » These figures exceed number of unused spaces; new parking is needed to meet demand generated by increases in density



- ► New Parking on the Avenue is Difficult to Achieve
 - » Parcels are small, shallow and not efficient for parking



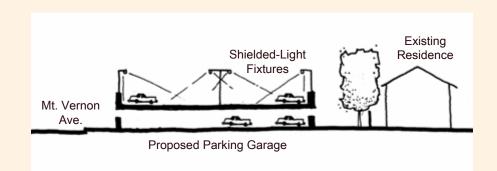
- » Access to parking directly from Mt. Vernon is not desirable
- » Large redevelopment parcels (composed of traditional small lots) not desired, because this type of development will change the character and scale of the neighborhood

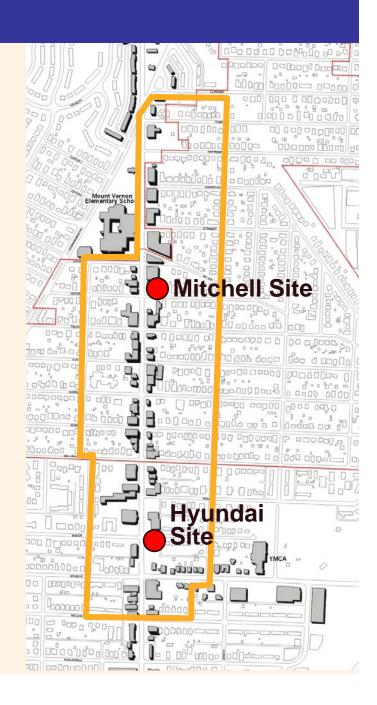
- ► Recognizing that new on-site parking is difficult to achieve, the following strategies were considered to address current and future parking demand:
 - » New structured parking
 - » New surface parking lots
 - » Shared parking program
 - » Parking overlay district to ease requirements
 - » Greater enforcement of existing parking limitations
 - » Rear yard access or rights of way from alleys

Structured Parking

Evaluated Pros/Cons of New Parking Structures on Existing Parcels: Cons Outweigh Pros

- ► Mitchell Site / Hyundai Site
 - » Requires cooperation of property owners or acquisition by public entity
 - » Expensive structure that has visual and environmental impacts on adjacent residences
 - » Above grade structures will change the character of the neighborhood and the Avenue
 - » Expensive to construct
 - > 160 cars/lot @\$18,000 +/- space

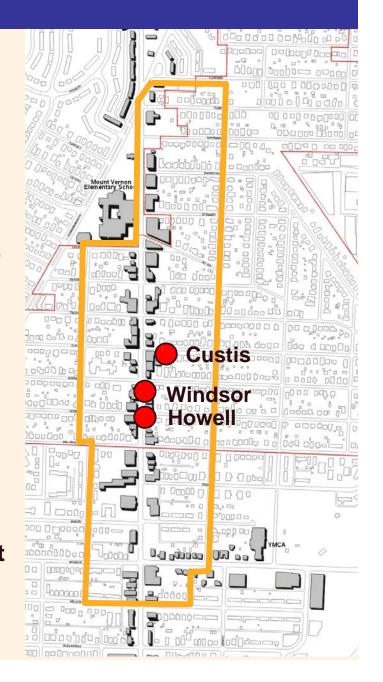




Surface Parking Lots

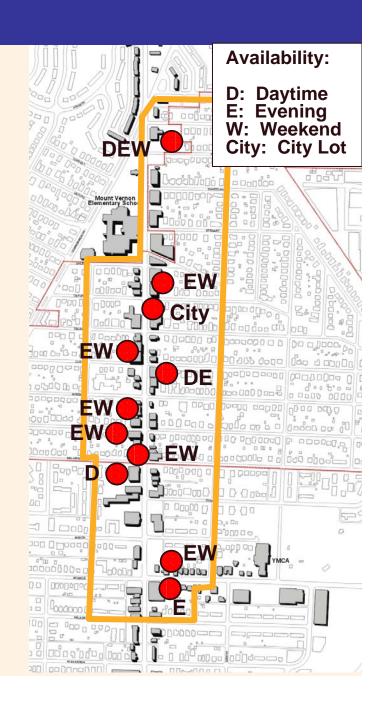
Evaluated Pros/Cons of Surface Parking: Cons Outweigh Pros

- Mt. Vernon and Windsor or Howell
 - » Requires acquisition and demolition/ relocation of historic structures
 - » Creates prominent parking on the Avenue
 - » Creates discontinuity in retail frontage
 - » Impacts residential uses
 - » Expensive to acquire and construct
 - > 20 cars/lot @ \$25,000 +/- space
- ▶ 200 block E. Custis
 - » Requires acquisition and demolition of existing building occupied by a church
 - » Impacts residential uses
 - » Expensive to acquire, demolish, construct
 - > 40 cars/lot @\$17,000 +/- space



Shared Parking Program

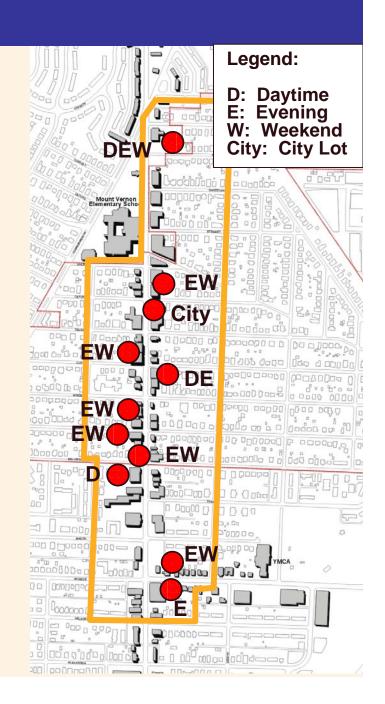
- Goal: Better utilize existing private parking resources
- Identified 10 underutilized parking lots
- ► Use lots for employee parking to allow customers to park on Avenue and afford greater turnover of spaces for customers
- ► Implementation Issues: compensation, liability, maintenance, lighting, education, signage
- Organization to address issues, monitor parking, promote shared parking program



Parking Recommendations

- Create a Shared Parking Program
- Create a Parking Overlay District for the Core Area with parking reductions
 - » Waive the increase in parking requirements for change in use from office and personal service to retail
 - » Waive parking for outdoor seating at restaurants/cafes
 - » Reduce on-site requirement by 50% for compatible infill development and additions
 - » No reduction for tear downs of existing buildings

Reducing the parking requirement has the potential to increase the impact on the adjacent residential neighborhood.

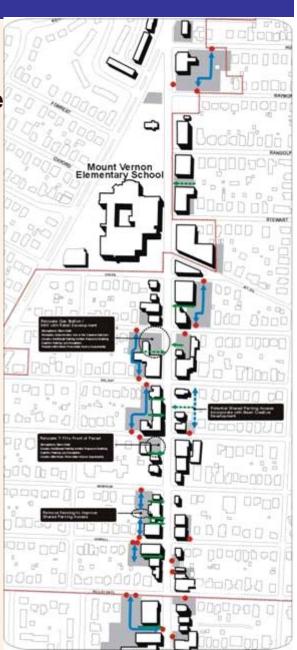


Parking Recommendations Continued

- Monitor parking utilization and determine when additional parking strategies are necessary to meet increased demand
- ► Develop thresholds for utilization that trigger more proactive response to parking demand:
 - » Install meters along Avenue and residential permit parking in neighborhood
 - » Establish public / private partnership to develop new parking

Other Parking Tweaks

- Create Rear Yard Access or Rights of Way from the Alleys
 - » Encourage improvements to rear yards/buildings through improvement program
 - » Work with property owners to obtain easements
 - » Provide signage to direct drivers to parking
- ▶ Greater Enforcement of Existing 2 Hour Parking Limitation
- Identify possible locations for existing taxi cab stand
- Resolve conflicts in parking limitations adjacent to Mt. Vernon Elementary School
- Identify locations for possible shorter term parking spaces on the Avenue (such as a 20 min space) where needed to facilitate increased turnover for specific businesses



Mission Statement drafted by the Retail Subcommittee:

Mount Vernon Avenue is a vibrant and welcoming Main Street that reflects the surrounding neighborhoods' diversity, integrity and small-town charm. The Avenue is comprised of enthusiastic, successful and responsible community partners. We offer an eclectic and friendly living, working and shopping environment for Alexandrians and visitors alike.

There is still a Main Street.... It's called the Avenue

Retail Market Study

- ► Study shows projected demand for approx. 10% additional "Main Street" retail/restaurant space by 2010
 - » Study looks at unique and eclectic stores not competing with larger chain stores
 - » Strongest demand is for restaurants
 - » Also demand for Convenience Goods and Home Furnishings stores.
- ► Retail subcommittee recommends to target:
 - » Restaurants: including diner, family-style restaurant, and restaurant w/ entertainment and/or arts component
 - » Specialty foods: Gourmet foods, meat/fish market, confectionaries
 - » Home furnishings: Stores offering unique products not available elsewhere
 - » Antiques/art galleries
 - » Art supplies

Marketing Strategy

- Marketing efforts need permanent staffing and funding to ensure an ongoing effort
- Advertising: Maintain recent PWBA efforts, i.e. advertising through the following mediums:
 - » Radio station commercials
 - » In regional publications newspapers/magazines
 - » On Metrobuses, etc.
- ► <u>Festivals/Events</u>: Tie retail marketing into events such as
 - » Art on the Avenue
 - » First Night Alexandria
- ► <u>Unified Store Hours</u>: Work to promote more unified store hours among retailers
- Avenue Identity: Create a program to install community banners, heritage signage and gateways to give a greater sense of identity

Retail Design Strategy

Good design can increase consumer interest and create a more unique community identity. Recommendations include:

- ► Outdoor Restaurant Seating: Support the creation of outdoor seating at restaurants to create a more vibrant street atmosphere
- **▶** Building Design Guidelines:
 - » Preferred width of a storefront is 20 to 30', and should be a maximum of 50'
 - » Minimum depth of a retail store to be 50', or the depth of the building if less than 50'





Retail Design Strategy (continued)

- ► Facade and Landscaping Improvements:
 - » Encourage continued facade improvements such as signage, painting, and architectural enhancements
 - » Encourage a greater level of landscaping between storefronts and sidewalks
 - » Encourage store window lighting to improve after dark image





Arts Strategy

- ► Emphasize promoting the Arts throughout Mt. Vernon Avenue:
 - » Partner w/ local arts groups (i.e., Del Ray Artisans, Art League, etc.) to promote arts
 - » Establishing art studios, either in single building, or dispersed along the Avenue
 - » Public art
 - » More festivals and arts promotions
 - » Art supply store

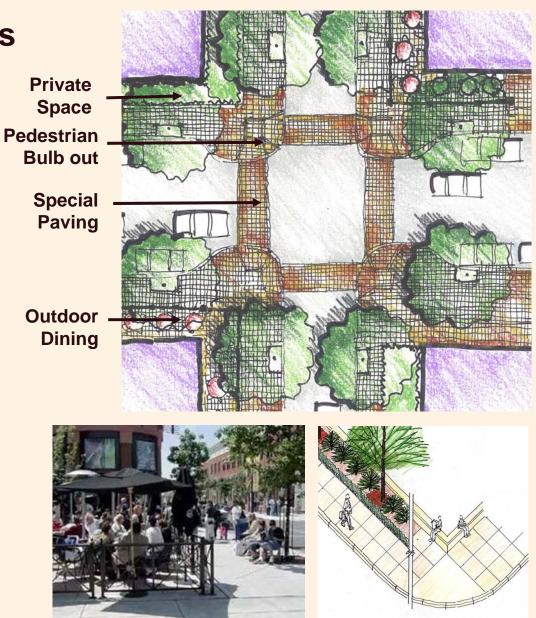


Implementation

- "Mt. Vernon Manager" Position: Create a permanent position to build upon PWBA's current marketing activities. Duties of this position include:
 - » Working closely with City, AEDP, and PWBA to attract targeted types of retail to Mt. Vernon Avenue
 - » Managing marketing and promotion efforts
 - » Acting as a liaison between AEDP and business owners by coordinating programs (i.e., Facade Improvement Program) along the Avenue
 - » Working with Alexandria SBDC to assist in creating business plans and merchandizing strategies for individual businesses
 - » Coordinating among retailers to establish more unified store hours and other common operating standards
- ► <u>Business Improvement District</u>: Explore using a Business Improvement District as a way to fund marketing programs and activities, including the Mt. Vernon Manager position.

Sidewalk and Crosswalks

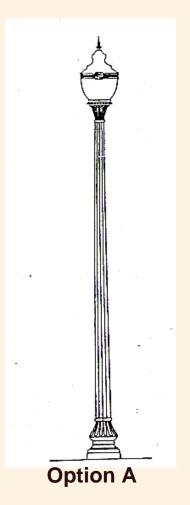
- ► Improve 10' private areas
 - » Continue paving to building face in commercial areas
 - » Provide minimum of 7-8' sidewalk along Mt Vernon Avenue (allow reductions to 5' in limited sections to accommodate outdoor dining)
- **▶** Improve Intersections
 - » Implement bulb outs at intersections in historic core and provide special paving in crosswalks
- Extending the sidewalk paving to the south with the undergrounding of the utilities



The Lighting Enhancement

► Implement pedestrian lighting improvements between Commonwealth and Braddock







Option B

The Street Furniture Enhancement

► Implement standardized benches and trash receptacles



Existing Bench – Option A





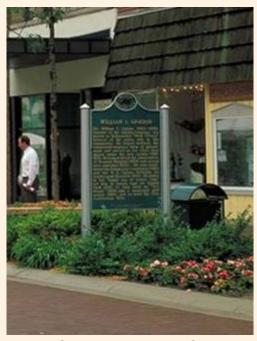
Specialty Bike Rack



Bench Option B

The Street Graphics Enhancement

- ► Include as part of the citywide heritage / signage program
- Key locations for signage at entrance to historic district (on Mt. Vernon Avenue
- ► Street signs should be replaced with uniform City signs focus on new signage and banners for identity



Gateway/Heritage Signage



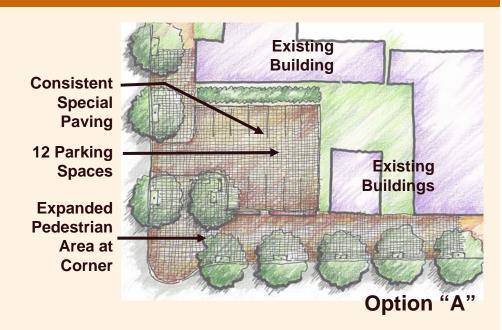
Banners and Signage

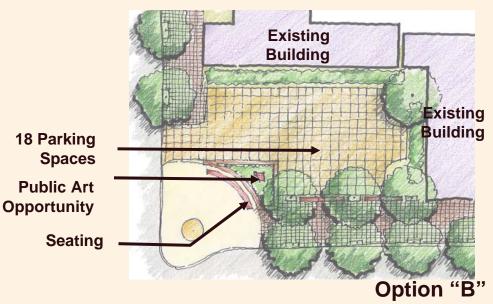
Gateway Icon designed to reflect historic character



Town Square

- Option "A": Redesign existing city parking lot and sidewalks at Mt. Vernon Avenue and Oxford
- Option "B": Redesign and expand existing city parking lot to the south (acquire parcel to the south)
- Design Features
 - » Create flexible space that can serve daily gathering area, parking needs and special events
 - » Provide seating benches and low walls
 - » Implement improved paving material
 - » Opportunity for public art





Issues & Challenges:

- Many are historic structures that need to be preserved
- Create unique character and variety to Mt. Vernon Avenue streetscape
- Scale issues with surrounding urban fabric
- Set backs compromise definition of the street wall
- Present challenge to develop adjacent sites
- Encourage this type along residential streets
- Discourage this type along Mt. Vernon Ave.

Building Typology: Single Family Detached

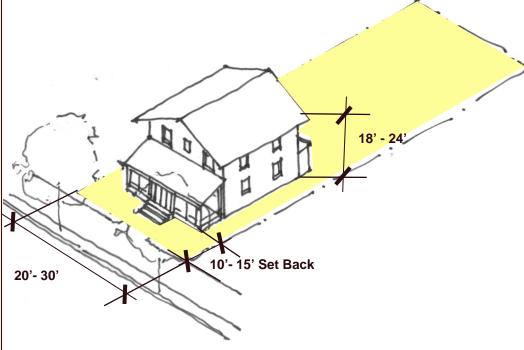
- · Commercial Retail Reuse
- Gabled roof fronts street
- Fenced front yards
- Front porches ~ 8'-10' deep
- Deep roof overhangs
- Vertical windows

• Lot Size: ~ 24'x120'

• Lot Coverage: ~ 30%

• Set Back: ~ 10'- 15'

• Building Height: ~ 18'- 24'







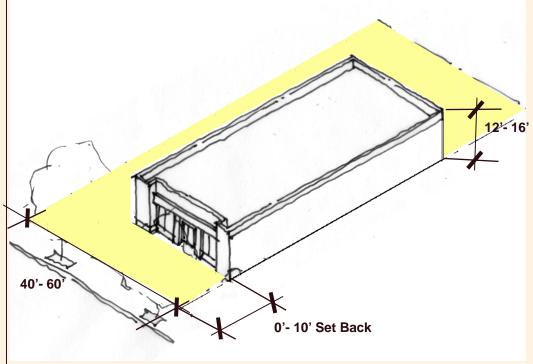
Issues & Challenges:

- Some are historic structures that need to be preserved
- Scale issue with surrounding urban fabric
- Some set backs and surface parking lots compromise definition of the street wall
- Discourage this type as infill development for Mount Vernon Avenue

Building Typology: One Story Retail / Commercial

- Retail / Commercial Use
- Flat roofs with parapet
- 60% Glazing / Storefront
- Awnings
- Retail Signage

- Lot Size: ~ 60'x120'
- Lot Coverage: ~ 50% 60%
- Set Back: ~ 0'- 10'
- Building Height: ~ 12'- 16'





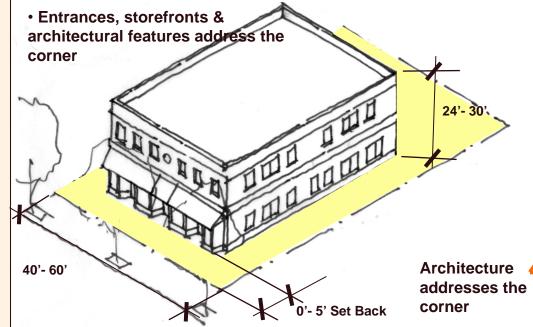


Issues & Challenges:

- Some are historic structures that need to be preserved
- Is a flexible building type for renovation/ redevelopment as well as new infill development opportunities
- Encourage this type as infill development along Mt. Vernon Ave.

Building Typology: Two Story Retail / Commercial

- · Ground floor retail use
- Flat roofs with parapet
- 75% 80% glazing/storefront at ground floor
- Vertically proportioned windows at upper floors
- Awnings, overhangs & retail signage





• Lot Coverage: ~ 60% - 75%

• Set Back: ~ 0'- 5'

• Building Height: ~ 24'- 30'









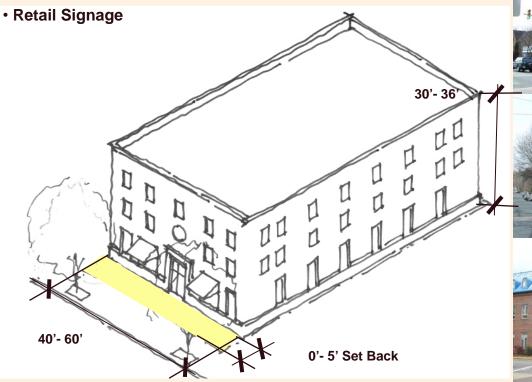
Issues & Challenges:

- Some are historic structures that need to be preserved
- Is a flexible building type for renovation/ redevelopment as well as new infill development opportunities
- Encourage this type as infill development along Mt. Vernon Ave.

Building Typology: Three Story Retail / Commercial

- Flat roofs with parapet
- 75% 80% Glazing/Storefront Lot Coverage: at ground floor
- Vertically proportioned windows at upper floors
- Awnings and overhangs

- Lot Size: ~ 60'x120'
- Lot Coverage: ~ 75% 80%
- Set Back: ~ 0'- 5'
- Building Height: ~ 30'- 36'



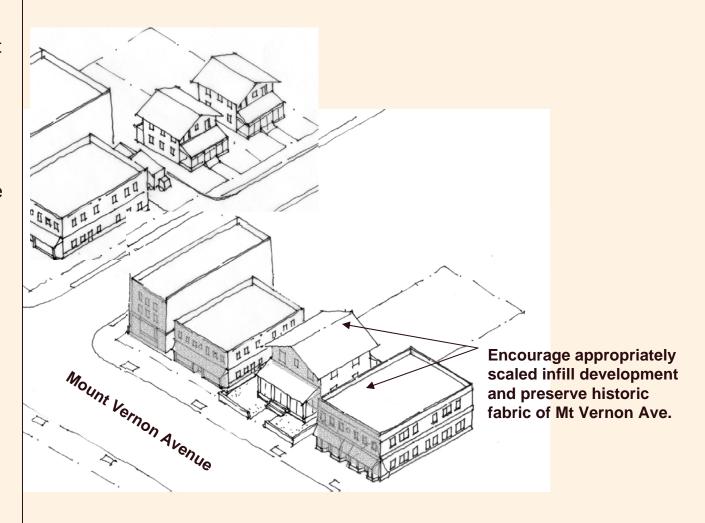




Design Principles:

- Preserve historic fabric and variety of building types along Mt Vernon Ave.
- Encourage redevelopment with appropriately scaled infill development that is sensitive to the scale massing and character of existing fabric

Design Principle: Encourage Similar Scale Typology



Next Steps

Next Meeting

- **▶** Form Based Code
- ► Finalizing Opportunity Sites (outside the core)
- **▶** Zoning